

THE WHITE HOUSE

WASHINGTON

May 12, 2009

Mr. Stephen J. Ubl
President & CEO
Advanced Medical Technology Association

Dr. J. James Rohack, M.D.
President-elect
American Medical Association

Ms. Karen Ignagni
President & CEO
America's Health Insurance Plans

Mr. Rich Umbdenstock
President & CEO
American Hospital Association

Mr. Billy Tauzin
President & CEO
Pharmaceutical Research and Manufacturers of America

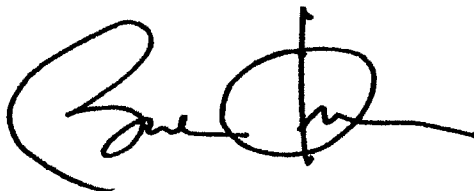
Mr. Dennis Rivera
Chair, SEIU Healthcare
Service Employees International Union

Dear Mr. Ubl, Dr. Rohack, Ms. Ignagni, Mr. Umbdenstock, Mr. Tauzin, and Mr. Rivera:

It was a pleasure to meet with all of you yesterday. As I said yesterday, health care reform will require all of us working together—from drug and insurance companies to labor unions and business executives, from doctors to hospitals and Members of Congress. I appreciate the commitment you have made to health care reform by pledging to do your part to reduce our Nation's annual health care spending growth rate by 1.5 percentage points. Coupled with comprehensive health care reform, your efforts could save the Nation more than \$2 trillion over the next ten years and save hardworking families \$2,500 in health care costs in the coming years.

Getting spiraling health care costs under control is essential to providing all Americans with affordable, quality care, making our businesses more competitive, and closing our budget deficits—so I will hold you to your pledge to get this done. As we discussed in our meeting yesterday, I would like you to update my Administration by early June on the progress you have made toward fulfilling this important commitment.

Sincerely,

A handwritten signature in black ink, appearing to be Barack Obama's signature, written in a cursive style.